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Who We Are



Wealth Management



Asset Management



Lending and Other Businesses



Appendices

We Are More Than a Wealth Manager



Comprehensive Financial Platform

Wealth Management

Sales Coverage

- Network coverage of 81 cities in Mainland China, and overseas offices in Hong Kong, Taiwan, US, Canada, Australia and Singapore
- □ 1,368 dedicated relationship managers

Clients & Products

- 288K registered high-net-worth clients⁽¹⁾
- Diversified alternative assets and comprehensive financial services
- YTD 2019 transaction value of USD9.5bn (RMB65.4 bn)

Asset Management

Products

- Gopher⁽²⁾ is a leading multi-asset manager in China
- □ 3Q 2019 AUM at **USD24.7 bn** (RMB176.5 bn)
- Expertise in private equity, real estate, public securities, credit, and multistrategy investments

Lending and Other Businesses

Subsidiaries

- Lending services
- Online financial advisory
- Investor education

Operational Highlight

- YTD 2019 loan origination of **USD1.0 bn** (RMB6.6 bn) for lending services
- ☐ Segment profitable since 3Q 2018
- 776 Investor education activities, covering over 15,000 clients

Open Architecture Product & Service Platform

3Q 2019 Highlights



Financial Highlights

Stable growth in all key financial measures

- Non-GAAP net income(1): RMB353.7 mm, +23.7% YoY
- Net revenues: RMB842 mm, +0.4% YoY
- Income from operation: RMB234.3 mm
- Operating margin: 27.8%

Robust financial position

- Focus on revenue quality: growing recurring fees, contributing ~50% of revenues
- Effective cost optimization measures
- Light asset model, strong cash balance

Operational Highlights

Well-positioned for industry consolidation

- Financial products distributed (transaction value):
 RMB13.0 bn, resilient in market volatility with more diversified product mix
- Assets under management: RMB176.5 bn, +7.5% YoY, reflecting healthy growth

Strategic Transformation

- From private credit funds to bond funds
- From product-driven to comprehensive service-driven
- From increasing transaction value to enhancing investment capabilities



Consolidated Income Statement



(PMP Million)	3Q18 2Q19 3Q1		3Q19	% Ch	ange	YTD18 YTD19		% Change
(RMB Million)	30(10	20(19	30(19	YoY	QoQ	11010	11019	∕₀ Change
Total Net revenues	839.0	<u>871.6</u>	<u>842.0</u>	<u>0.4%</u>	<u>(3.4%)</u>	<u>2,467.5</u>	<u>2,603.5</u>	<u>5.5%</u>
One-time commissions	231.5	293.6	150.3	(35.1%)	(48.8%)	781.3	767.1	(1.8%)
Recurring service fees	476.7	432.6	519.2	8.9%	20.0%	1,322.0	1,370.7	3.7%
Performance-based income	33.5	7.6	42.4	26.7%	456.9%	132.0	54.9	(58.4%)
Other service fees	97.3	137.8	130.0	33.6%	(5.7%)	232.2	410.8	76.9%
Income from operations	<u>271.1</u>	<u>251.9</u>	<u>234.3</u>	<u>(13.6%)</u>	<u>(7.0%)</u>	<u>766.8</u>	788.7	<u>2.9%</u>
Operating Margin	32.3%	28.9%	27.8%	-4.5%	-1.1%	31.1%	30.3%	-0.8%
Other income (expense)	(3.3)	41.4	(39.7)	N.A.	N.A.	66.8	48.1	(28.0%)
Income tax expense	(61.8)	(67.6)	(44.7)	(27.6%)	(33.8%)	(193.1)	(191.9)	(0.7%)
Income from equity in affiliates	(8.0)	28.8	54.0	N.A.	87.2%	11.9	100.9	745.1%
Minority interest	(2.5)	4.3	12.2	N.A.	186.0%	(3.3)	19.5	N.A.
Attributable net income	207.7	250.2	<u>191.6</u>	<u>(7.8%)</u>	(23.4%)	<u>655.7</u>	<u>726.4</u>	10.8%
Share-based compensation	35.6	23.0	21.3	(40.2%)	(7.3%)	78.6	73.9	(5.9%)
Value change in equity securities ⁽¹⁾	50.6	(5.8)	145.9	188.4%	N.A.	68.2	136.2	99.7%
Tax effect of adjustments	(8.0)	(4.0)	(5.1)	(36.5%)	27.2%	(14.8)	(14.8)	(0.1%)
Non-GAAP attributable net income ⁽²⁾	<u>286.0</u>	<u>263.4</u>	<u>353.7</u>	<u>23.7%</u>	<u>34.3%</u>	<u>787.7</u>	<u>921.7</u>	<u>17.0%</u>
Net margin (non-GAAP)	34.1%	30.2%	42.0%	+7.9%	+11.8%	31.9%	35.4%	+3.5%

 ⁽¹⁾ Including fair value changes of equity investments (unrealized) and adjustments for sale of equity securities
 (2) Representing non-GAAP net income attributable to Noah Shareholders, which excludes the effects of all forms of share-based compensation and fair value changes of equity investments (unrealized), and adjusts for sale of equity securities, net of relevant tax impact

Consolidated Balance Sheet



(RMB Million)	9/30/2018	As of 6/30/2019	9/30/2019
Cash and cash equivalents	2,360	2,874	3,669
Short-term investments	213	748	557
Accounts receivable	255	293	288
Amounts due from related parties	626	799	667
Loans receivable	689	532	542
Factoring receivables	24	69	60
Other current assets	456	315	298
Long-term investments	895	1,142	930
Investment in affiliates	1,315	1,411	1,289
Property and equipment	296	316	308
Non-current deferred tax assets	97	116	127
Operating lease right-of- use assets, net	0	374	368
Other non-current assets	22	74	78
Total assets	7,249	9,067	9,185

(RMB Million)	9/30/2018	As of 6/30/2019	9/30/2019
Accrued payroll and welfare expenses	565	461	433
Income tax payable	67	60	97
Deferred revenues	172	144	193
Other current liabilities	421	628	333
Operating lease liabilities	0	381	371
Convertible notes	228	0	0
Non-current deferred tax liabilities	51	67	65
Other non-current liabilities	76	22	12
Total liabilities	1,582	1,763	1,504
Total equity	5,667	7,304	7,681
Total liabilities and equity	7,249	9,067	9,185

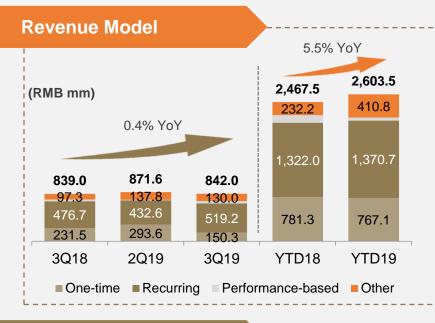




(RMB Million)	Y	ears ended December 31	,
	2016	2017	2018
Total revenues	<u>2,561.6</u>	<u>2,846.1</u>	<u>3,310.1</u>
One-time commissions	1,132.1	1,102.1	1,028.0
Recurring service fees	1,250.7	1,407.9	1,776.6
Performance-based income	59.2	141.0	143.6
Other service fees	119.6	195.1	361.9
Income from operations	<u>667.3</u>	<u>777.0</u>	<u>926.5</u>
Operating Margin	26.5%	27.5%	28.2%
Other income (expense)	66.3	91.8	85.1
Income tax expense	(158.0)	(199.1)	(222.3)
Income from equity in affiliates	22.3	92.1	14.5
Minority interest	(40.6)	(13.7)	(7.6)
Attributable net income	<u>643.8</u>	<u>762.9</u>	<u>811.3</u>
Share-based compensation	79.2	93.6	112.8
Value change in equity securities	-	-	84.8
Tax effect of adjustments	(15.9)	(19.2)	2.0
Non-GAAP attributable net income	<u>707.1</u>	<u>837.4</u>	<u>1,010.8</u>
Net margin (non-GAAP)	28.1%	29.6%	30.7%

Solid Revenue Growth and Profitability







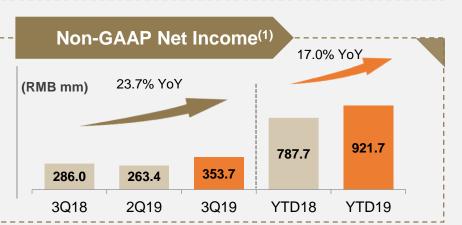
Wealth Management:

- One-time commissions: charged upon distribution of financial products
- Recurring service fees: shared by fund managers over fund duration
- ◆ Performance-based income: shared by fund managers upon realization
- ◆ Other fees: value-added services fees charged to HNW

Asset Management:

- Recurring service fees: management fee charged to funds
- ◆ Performance-based income: recognized upon realization





⁽¹⁾ Representing non-GAAP net income attributable to Noah Shareholders, which excludes the effects of all forms of share-based compensation and fair value changes of equity investments (unrealized), and adjusts for sale of equity securities

Strategy: Clear Path to Future Growth



FY2019 Guidance

RMB1.0 bn to RMB1.1 bn

Non-GAAP net income attributable to Noah shareholders⁽¹⁾
Mid-point of the range implying **3.9%** YoY growth

Client / Service Expansion



- HNW individuals to UHNW, multi-/ single family office
- Customized comprehensive financial services, client experience improved by technology support

Investment Capability Enhancement



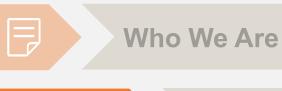
- Strengthening direct & co-investment strategy; developing NAV-based credit products
- Stringent risk control measures both pre- and post-investment

Globalization Strategy



- Hong Kong, Taiwan, US, Australia,
 Canada, Singapore
- New growth opportunities in offshore asset management industry

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Wealth Management



Asset Management



Lending and Other Businesses



Appendices

Wealth Management Business



RMB Million	3Q18	2Q19	3Q19	% Ch	ange	YTD18	YTD19	% Change
	3610	2013	3613	YoY	QoQ	11010	11019	76 Change
Net revenues	<u>576.9</u>	<u>625.6</u>	<u>542.3</u>	(6.0%)	(13.3%)	<u>1,727.5</u>	1,791.3	3.7%
One-time commissions	229.0	293.2	149.6	(34.7%)	(49.0%)	778.1	765.5	(1.6%)
Recurring service fees	304.7	268.7	318.9	4.6%	18.7%	832.1	843.8	1.4%
Performance-based income	12.2	2.0	4.3	(64.4%)	119.3%	43.9	7.5	(83.0%)
Other service fees	31.0	61.7	69.6	124.5%	12.7%	73.4	174.6	137.9%
Operating costs and expenses	(407.7)	<u>(495.8)</u>	(458.8)	<u>12.5%</u>	<u>(7.5%)</u>	<u>(1,238.7)</u>	<u>(1,388.4)</u>	<u>12.1%</u>
Compensation and benefits	(286.0)	(338.3)	(303.7)	6.2%	(10.2%)	(851.5)	(955.6)	12.2%
SG&A expenses	(108.3)	(134.1)	(146.9)	35.7%	9.6%	(388.5)	(401.5)	3.3%
Other operating expenses	(23.0)	(32.2)	(33.9)	47.3%	5.4%	(39.1)	(81.2)	107.9%
Government subsidies	9.5	8.8	25.7	170.4%	191.8%	40.3	49.8	23.5%
Income from operations	169.2	129.9	<u>83.6</u>	(50.6%)	(35.6%)	<u>488.8</u>	402.9	(17.6%)
Operating margin	29.3%	20.8%	15.4%	-13.9%	-5.3%	28.3%	22.5%	-5.8%

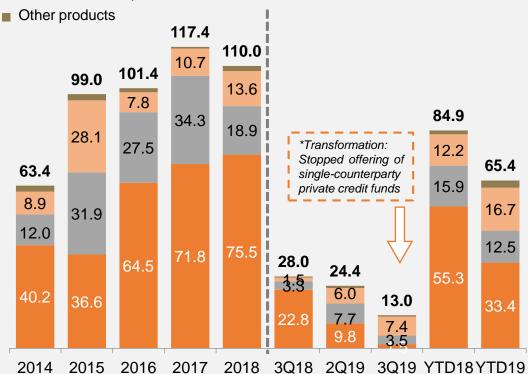
Wealth Management Business



Transaction Value of Financial Products Distributed by Noah

(RMB bn)

- Credit products
- Private equity products
- Public Securities products



Highlights

Client Demand

- Faster asset class rotation in China
- More conservative investor sentiments as a result of China's accelerated economic downturn

Product Strategy

- Diversified and tailor-made product offering
- Strategically focused on long-term equitybased products and standardized products
- Promote asset allocation and value investment through investor education

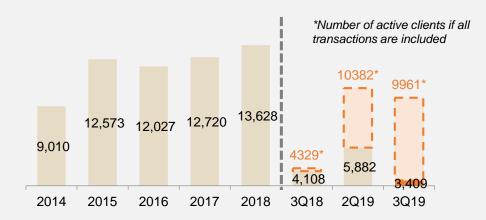
- ** Mutual fund products were not included in "other products" since 2016
- *** Gopher multi-strategy portfolio funds are included in 'other products' since 2Q18

^{*} Public Securities products were included in "other products" before 2013

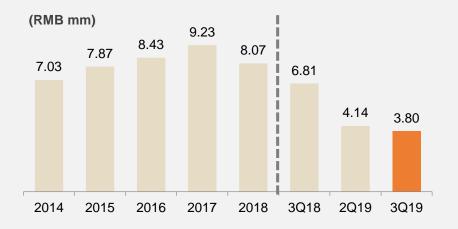
High Quality Clients



Number of Active Clients



Average Transaction Value per Active Client



Clients

□ Client profile

- Entrepreneurs and private business owners in industries such as TMT, real estate, and traditional manufacturing
- Wealthy second-generation, more tech-savvy and more comfortable relying on professionals

■ Black Card clients

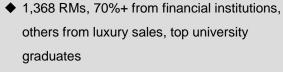
- Ultra high-net-worth population with at least RMB50 mm Asset advised by Noah
- Around 900 Black Card clients with per capital AUA above RMB 90 million as of 3Q 2019
- Prioritized investment opportunities and dedicated value-added service team

Elite Sales Team





Hiring



◆ Streamline inefficient use of personnel and improve the productivity; uphold the elite culture

◆ Comprehensive training sessions on expertise

and core value, RM annual training 47.5 hours



Training

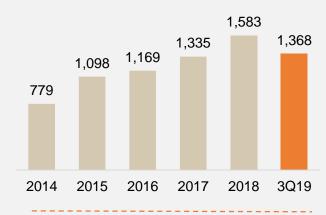
◆ Tailor-made programs for elite RMs in cooperation with financial colleges



Retaining

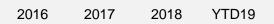
- ◆ Elite RMs (top 30%) contributed 70%+ transaction value, YTD 2019 turnover 3.7%
- ◆ Remunerations: base + commission + year-end bonus (including recurring service fee sharing)

Number of Relationship Managers



Turnover Rate of Elite RMs





Comprehensive Financial Services



Family Office



- > Established in 2015
- Value-added for core client segments, e.g. UHNW
- Tax planning, estate & wealth transfer services provided

Ark Trust



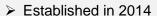
- > Established in 2014
- Offshore trust licenses in Hong Kong and Jersey

Enoch Education



- > Established in 2013
- ➤ Investor education subsidiary
- Wealth planning, market insights education and overseas tours





 Company registration, corporate tax planning, policy consulting, legal services provided

Noah Foundation



- ➤ Established in 2014
- Philanthropic organization, supporting corporate social responsibility



Continuous Investment in Technology





Client & Product Database

- ◆ Technology development for big data collection and overseas compliance integration through international version of CRM & CBS
- Cross-company data coordination and analysis to create a holistic customer profile, empowers relationship manager



Client Service APPs

- Provides a convenient and efficient platform for client access to products and services
- Public and private fund accounts merged for better user experience and post-investment monitor
- Financial news alerts, investor events live streaming, internal & external research reports



Business Operation

- Enhanced risk management information platform
- Audio / visual recording and facial recognition functions enable online transactions
- ◆ Al-supported customer service channel 24x7

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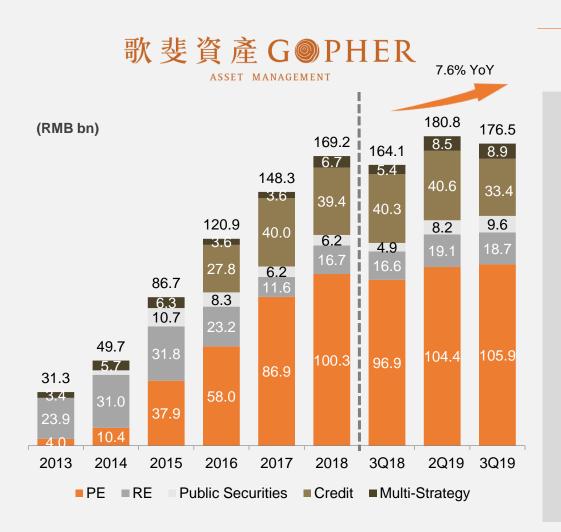
Asset Management Business



DAID MUUL	2042	2040 2040		% Ch	% Change		VTD40 VTD40	
RMB Million	3Q18	2Q19	3Q19	YoY	QoQ	YTD18	YTD19	% Change
Net revenues	<u>198.5</u>	<u>171.1</u>	<u>240.4</u>	<u>21.1%</u>	<u>40.5%</u>	<u>588.3</u>	<u>579.5</u>	(1.5%)
Recurring service fees	172.0	163.9	200.4	16.5%	22.3%	489.9	526.9	7.6%
Performance-based income	21.3	5.6	38.1	78.6%	574.9%	88.1	47.4	(46.2%)
Other service fees	2.7	1.2	1.2	(55.3%)	0.3%	7.2	3.5	(50.6%)
Operating costs and expenses	<u>(96.8)</u>	<u>(84.3)</u>	<u>(94.7)</u>	<u>(2.0%)</u>	<u>12.5%</u>	<u>(276.5)</u>	<u>(279.1)</u>	<u>1.0%</u>
Compensation and benefits	(68.7)	(72.7)	(66.9)	(2.6%)	(8.0%)	(189.0)	(204.8)	8.4%
SG&A expenses	(23.8)	(18.1)	(27.2)	14.4%	50.3%	(68.0)	(64.5)	(5.1%)
Other operating expenses	(4.3)	(2.6)	(2.9)	(30.8%)	14.4%	(23.6)	(22.8)	(3.4%)
Government subsidies	0.0	9.1	2.3	N.A.	(74.8%)	4.1	13.0	220.6%
Income from operations	<u>101.7</u>	<u>86.8</u>	<u>145.7</u>	43.2%	<u>67.7%</u>	<u>311.8</u>	<u>300.4</u>	(3.7%)
Operating Margin	51.2%	50.8%	60.6%	+9.3%	+9.8%	53.0%	51.8%	-1.2%

Asset Management Business





Segment Strategy

Private Equity

- ☐ Funds of funds (FOF)
- Direct / Co-investment
- Secondary funds

Real Estate

- Preferred share funds
- □ Core and value-added funds

Public Securities

- Bond Fund
- Manager of manager (MOM)
- □ Funds of hedge funds

Credit

- Private ABS
- □ Credit portfolio funds

Multi-Strategy

- Multi-asset discretionary funds
- ☐ Multi- / Single family office

^{*} Assets under management figures shown is on historical cost basis, not NAV, except for public market products

^{**} Credit investments were included in "other" investments before 2Q17, and AUM balance is restated for comparison purpose

We Partner With Leading GPs





Private Equity



















Public Market







景林资产

Greenwoods









正心谷创新资本 Loyal Valley Capital



Real Estate

































THE CARLYLE GROUP



Private Equity Investment





- Portfolio Management team focuses on post-investment for PE FOF and direct/co-investment
- Each investment division dives in its industry seeking value investment opportunities



196 invested companies have gone public; 18 of those companies went public in 2019*

8 invested companies passed or listed in Sci-Tech Innovation Board*

























Real Estate Investment





Gopher Centre

- Office building & shopping mall
- ◆ Fund size: RMB1.6 billion
- ◆ Invested in 2014, completed in 2016
- ◆ Office building occupancy rate: 95%
- Shopping mall occupancy rate: 100%



Gopher Xiangyi

- Office building, rental apartments and boutique hotel
- ◆ Fund size: RMB1.2 billion
- ◆ Invested in 2017, completed in July 2019



Shanghai Qibao T2 Project

- Office building
- ◆ Fund size: RMB220 million
- Invested in 2018
- ◆ Office building occupancy rate: 98%



Gopher Real Estate Investment focuses on multi-project based preferred share funds and core acquisition funds

As of Q3 2019							
Matured credit based projects	89						
Matured equity based projects	25						
Equity based funds average IRR	16.5%						
Preferred shares fund AUM	Over RMB7 billion						

Public Securities Investment



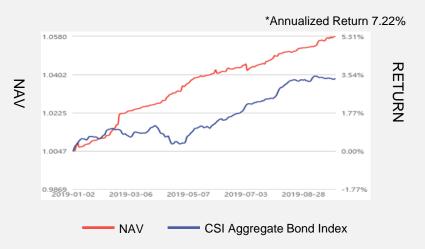
	Strategy	Inception Date	2019 YTD Return as of Sept. 30 th	Total Return Since Inception	Benchmark Total Return	Annualized Return	Benchmark Annualized Return	Maximum Drawdown
	TOP30 Fund-of- Funds	2014/5/6	15.60%	74.96%	51.53%	10.92%	8.0%	-18.2%
RMB	Flagship MOM	2017/8/9	19.46%	16.31%	2.36%	7.54%	0.63%	-13.3%
	Quant Fund-of- Funds	2014/11/1	8.23%	33.67%	32.82%	6.06%	6.0%	-7.2%
	Gopher Global Fixed Income Fund	2018/7/31	3.02%	2.95%	5.86%	2.82%	5.41%	-6.45%
USD	Gopher China Equity Selection Fund	2013/7/31	8.71%	105.29%	30.94%	12.37%	4.47%	-21.42%

²⁴

Bond Fund



Gopher Yearly Redeemable Bond Fund



Gopher Quarterly Redeemable Bond Fund



NAV

Product Features

Diversification

- □ Portfolio of various high quality corporate bond, government bond with varying maturities
- □ Investment across business sectors, including TMT, consumers, technology, etc.

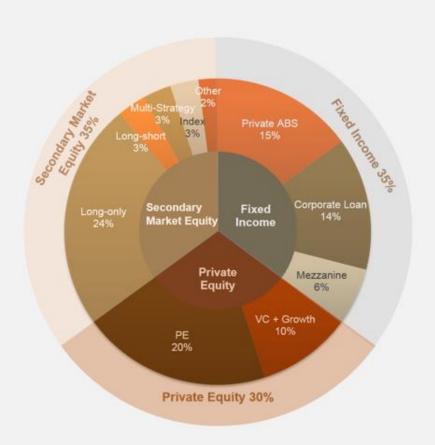
Rigorous Credit Risk Control

- Professional credit rating team
- 80% of portfolio are AA or higher rating bond

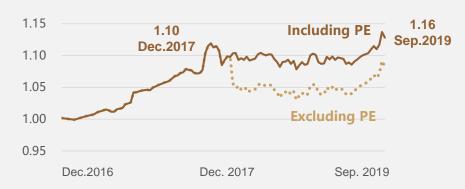
Bond funds will gradually replace private credit products to meet clients' strong needs for fixed income investments

Multi-Strategy Investment





NAV of Gopher Heritage Fund (RMB)



NAV of Gopher Heritage Fund (USD)



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Lending and Other Businesses



RMB Million	3Q18	2Q19	3Q19	% Ch	ange QoQ	YTD18	YTD19	% Change
Net revenues	<u>63.6</u>	<u>74.9</u>	<u>59.2</u>	(6.9%)	(20.9%)	<u>151.6</u>	232.7	<u>53.4%</u>
Operating costs and expenses	(63.4)	(39.7)	(54.1)	(14.7%)	36.3%	(185.5)	(147.2)	(20.6%)
Compensation and benefits	(30.4)	(26.5)	(24.2)	(20.2%)	(8.3%)	(95.6)	(76.2)	(20.3%)
SG&A expenses	(9.2)	(11.5)	(13.9)	51.0%	20.0%	(35.9)	(34.8)	(3.0%)
Other operating expenses	(23.8)	(16.3)	(16.0)	(32.9%)	(2.0%)	(55.0)	(50.8)	(7.7%)
Government subsidies	0.0	14.6	0.0	N.A.	N.A.	1.0	14.6	1280.1%
Income from operations	<u>0.2</u>	<u>35.2</u>	<u>5.1</u>	<u>2870.2%</u>	(85.6%)	(33.9)	<u>85.5</u>	N.A.
Operating Margin	0.3%	47.0%	8.6%	+8.3%	-38.4%	(22.3%)	36.7%	+59.1%

CONTENTS



Appendix 1: Major Shareholders



Major share ownership as of September 30, 2019

Founders and Management Shareholder	Ownership %	Title
Jingbo Wang	22.2%	Chairman, CEO, Co-Founder
Frances Chia-Yue Chang	6.7%	Chief Marketing Officer
Zhe Yin	5.6%	Co-Founder, CEO of Gopher AM
Boquan He	5.4%	Angel Investor, Board Member
Institutional Shareholder		
Yiheng Capital	7.3%	
Capital Group	5.5%	
Fidelity Worldwide Investment	5.4%	
SC China Holding Ltd.	5.4%	
Ward Ferry Management	4.8%	
Tiger Pacific	3.1%	
UBS Asset Management	3.1%	
Coronation Fund Management	2.9%	
BlackRock Fund Advisors	2.3%	
J.P. Morgan Asset Management	2.3%	
Total	82.0%	

Appendix 2: Our History And Key Milestions



2019 Launch of standardized bond fund; **Expansion of overseas office in Singapore** 2018 **Inclusion into MSCI China Index**: **Expansion of family office services** 2017 Expansion of overseas offices in the US, Canada and Australia; Investment-grade rating by S&P 2014 Launch of Ark Trust and Enoch Education 2012 **Establishment of Noah Hong Kong;** Fund Distribution License (No.1) in China 2010 **NYSE IPO**; **Establishment of Gopher** 2007 Sequoia invested in Noah Management buyout Wealth management division of **Xiangcai Securities**

Appendix 3: Noah's Licenses and Certifications



Fund Distribution
Qualified Private Fund Manager
Financial Leasing
Lending
Factoring
Insurance Brokerage

Portfolio Management Exempt Market Dealer Investment Fund Manager (B.C., Ontario) Insurance Brokerage (B.C.)

Insurance Brokerage (CA, MA, NJ, HI)

Canada

Mainland China Hong Kong Australia U.S.A Jersey Island

Dealing in Securities (#1)
Advising in Securities (#4)
Asset Management (#9)
Insurance Brokerage
Family Trust
Money Lender

Agency Insurance Brokerage for Marsh & McLennan

Family Trust

Appendix 4: Management Profiles















Jingbo Wang
Co-founder,
Chairman, CEO

Co-founder, CEO of Gopher

Zhe Yin

Group President

Yi Zhao

Chief Financial Officer

Chang
Chief Marketing
Officer

Yang Gao
Chief Operating
Officer

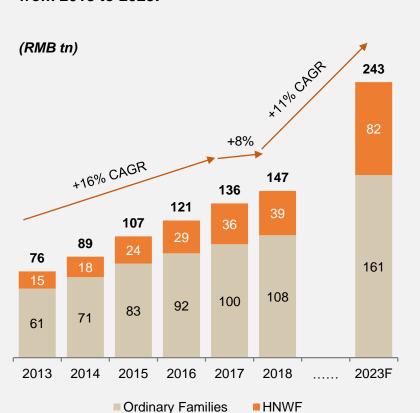
- Head of the private banking department at Xiangcai Securities
- Deputy head of ABN AMRO
 Xiangcai Fund
 Management Co.,
 Ltd
- Deputy general manager of the wealth management department at Xiangcai Securities
- CEO for Noah's wealth management business since 2013
- Sales director of Ping An insurance, AXA-Minmetals Assurance
- COO for Gopher Asset Managment
- Partner of Deloitte
 China and a
 member of
 Deloitte's National
 Office Accounting
 Research Expert
- CEO for China, ABN AMRO Asset Management Asia
- CEO for Greater China and South East Asia, Robeco management
- General Manager of public affairs department of Noah

- Master of Sichuan University
- With Noah for 14 years
- EMBA degree from China Europe International Business School
- With Noah for 14 years
- B.S. from Shenyang Sports University
- With Noah for 7 years
- MS & MBA from Northeastern University
- With Noah for 3 years
- MA in Library
 Science from UCLA
- With Noah for 8 years
- B.S. from Shanghai University of Finance and Economics
- With Noah for 8 years

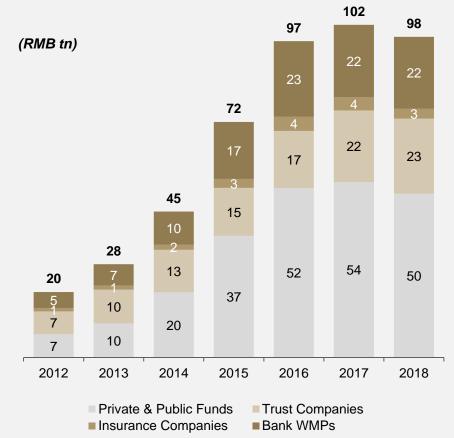
Appendix 5: Fueled by the power of an integrated WM market



Total Household Investable Assets in China from 2013 to 2023F



Asset Management Products Market Size



Source: China Construction Bank & BCG report, 2019

Source: www.ChinaWealth.com.cn Asset Management Association of China Insurance Asset Management Association of China



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